# Quantitative Approaches to Lunar Economic Analysis 

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## Introduction

## Human Space Exploration is currently at Risk

"The U.S. human spaceflight program appears to be on an unsustainable trajectory ..." "... pursuing goals that do not match allocated resources ..." Augustine II
"... Constellation Program cost and schedule will remain uncertain until a sound business case is established" GAO

## Solutions include

- Reduce expectations
- Increase NASA budget (ask Congress for a bailout)
- International collaboration
- Innovative commercial partnerships

Sustainability has multiple aspects

- Biological
- Logistical
- Economic


## Overview

- Economic value framework for lunar resources
- Prior art: Quantitative lunar economic modeling at Colorado School of Mines (CSM)
- Recommendations for development of a "sustainable" lunar exploration architecture


## Acknowledgements

- Researchers and Staff at the CSM Center for Space Resources (formerly the Center for Commercial Applications of Combustion in Space or CCACS)
- Our NASA sponsors at JSC, JPL and KSC
- Canadian Partners (MDA and Norcat)
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## The 'Expendable Honda' model

(an analogy for how we currently conduct space transportation)

- Model Assumptions
- Replacement car must be purchased when fuel tank is empty
- Standard driving conditions $=12,000$ miles per year
- Standard options, Minimum vehicle price
- Fuel tank capacity + MPG used in analysis
- Assume highway mileage applies through life of vehicle


2006 Ridgeline \$27,700 MSRP Fuel Tank Capacity: 22.0 (gal.) EPA Mileage Estimates:
$16 \mathrm{mpg} / 21 \mathrm{mpg}$ (Cty/Hwy) Payload Capacity: 1,550-Ib.


2005 Civic $\$ 13,675$ MSRP Fuel Tank Capacity: 13.2 gal.
EPA Mileage Estimates:
$32 \mathrm{mpg} / 38 \mathrm{mpg}$ (Cty/Hwy)
Payload Capacity: 13 cubic ft


2005 Insight \$19,845 MSRP Fuel Tank Capacity: 10.6 gal.
EPA Mileage Estimates:
$60 \mathrm{mpg} / 66 \mathrm{mpg}$ (Cty/Hwy)
Payload Capacity: 16 cubic ft

## EH Model - Annual Results

- Annual capital cost of driving: \$330,000-\$720,000
- Not included: Operations, maintenance, fuel cost
- Question: How would this change automobile demand?
- Rocket Stages are Discarded after their first use!

The Expendable Honda model (B. Blair, CSM-CCACS, 4-14-05)

| Model | Ridgeline | Civic | Insight |
| :---: | :---: | :---: | :---: |
| Type | truck | sedan | hybrid |
| Year | 2006 | 2005 | 2005 |
| 2005 MSRP | \$ 27,700 | \$ 13,675 | \$ 19,845 |
| Fuel Cap (gal) | 22.0 | 13.2 | 10.6 |
| MPG-H | 21 | 38 | 66 |

Annual number of vehicles purchased ( 12,000 miles per year)

| $\qquad$26.0  23.9 Total Annual Cost (FY05 US\$) |
| :--- |
| $\$ 719,481$ $\$ 327,153$ $\$ 340,395$ |

## Extending EH range to $>500 \mathrm{mi}$



## Transportation Cost vs. Distance (notional)

- Assumptions
- Cost $=$ production + ops + fuel
- Ops cost is constant
- Production cost is incurred once
- Fuel cost follows previous chart


Distance $\longrightarrow$

## "What if" ISRU were available during Apollo?

## The Saturn V model

Imbedded excel spreadsheet tool used to estimate reduction of launch stack based on refueling and spacecraft element reuse assumptions (scenario tool shows set points)



## Markets for Lunar Propellant



## Potentially reusable elements in today's launch fleet <br> (LOX / LH2 cryo stages)



## Three elements will be examined in detail




## The Centaur Upper Stage

Currently discarded when empty!
Atlas Centaur II-A upper stage

- Gross mass
$19,100 \mathrm{~kg}$
- Empty mass
$2,300 \mathrm{~kg}$
- Propellant mass $16,800 \mathrm{~kg}$
- ISP

449 sec

- Standard payload to LEO
$8,600 \mathrm{~kg}$ (Allas IIAS, standard config)



## Centaur Reuse



## Boeing Delta IV-Heavy

- Largest vehicle in the international launch fleet
- All components utilize LOX/LH2 cryogenic propellants
- The HDCUS upper stage is potentially reusable
- The central core stage can be put into LEO, and is also a candidate for reuse
- The potential LLO payload of a LEO refueled Delta-IV core booster is more than 3x the LLO payload of the Saturn V


## Boeing Delta IV-Heavy: Upper Stage

Technical Specifications
Gross Mass - 30,200kg
Empty Mass - $3,500 \mathrm{~kg}$
Propellant Mass - 27,000kg
ISP - 462 sec
Delta IV Standard Payload
LEO - $25,800 \mathrm{~kg}$
GTO - 10,800kg
LLO - 6,700kg (est)


Refueled in LEO: Extended Payload

$$
\begin{aligned}
& \text { GEO - 13,200kg } \\
& \text { LLO - 15,000kg } \\
& \text { L1 - 17,000kg }
\end{aligned}
$$

## Boeing Delta IV-Heavy: Core Booster

Technical Specifications
Gross Mass - 226,400kg
Empty Mass - 26,800kg
Propellant Mass - 199,600kg
ISP - 420 sec
Delta IV Standard Payload
LEO - $25,800 \mathrm{~kg}$
GTO - 10,800kg
LLO $-6,700 \mathrm{~kg}$ (est)


## Refueled in LEO: Extended Payload <br> > GEO - 80,600kg <br> <br> GEO - 80,600kg <br> <br> GEO - 80,600kg <br> LLO - 93,100kg <br> L1 - 106,600kg



## The Case for Commercial Lunar Ice Mining

by<br>Brad R. Blair, Javier Diaz, Michael B. Duke, Center for the Commercial Applications of<br>Combustion in Space, Colorado School of Mines, Golden, Colorado<br>Elisabeth Lamassoure, Robert Easter, Jet Propulsion Laboratory, Pasadena, California<br>Mark Oderman, Marc Vaucher<br>CSP Associates, Inc., Cambridge, Massachusetts<br>December, 2002



## Architectures Studied

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LORA

Two architectural variants were modeled: Architecture 1

Has an L1-based transportation system for getting payloads from LEO to GEO
Architecture 2
Is a LEO-based system, which requires that propellant be shipped to LEO

## Conservative Technology assumptions:

Cryogenic Vehicles ( $\mathrm{H}_{2} / \mathrm{O}_{2}$ fuel)
Lunar Lander
Orbital Transfer (OTV)
Fuel Depot(s)
Solar Power
Electrolysis (fuel cell)
Tanks for $\mathrm{H}_{2}, \mathrm{O}_{2}$ and $\mathrm{H}_{2} \mathrm{O}$


## FY02 Parametric Engineering Model



| Technology assumptions |  | Lunar Surface Plant |  | ARCH2 |
| :---: | :---: | :---: | :---: | :---: |
| Cryogenic Vehicles ( $\mathrm{H}_{2} / \mathrm{O}_{2}$ fuel) |  | Lexar Surface Plant |  | ${ }^{\text {Mass }}$ (k97) |
|  |  | Haurers | 273 | ${ }^{354}$ |
| Lunar Lander <br> Orbital Transfer (OTV) |  | Extactors | 209 <br> 564 | ${ }_{732}$ |
| Fuel Depot(s) |  | Hydrogen liquefers |  | ${ }^{24}$ |
| Solar Power |  | Hycrogen licuefer rad | 326 70 | 423 91 |
| Electrolysis (fuel cell) |  | Oxygen liueferer radiators | 100 | 130 |
| Tanks for $\mathrm{H}_{2}, \mathrm{O}_{2}$ and $\mathrm{H}_{2} \mathrm{O}$ |  | Water tanks | 554 | 554 |
|  |  |  | ${ }^{497}$ | ${ }^{497}$ |
| Vehicle | mass (k9) | Aerobrake proauction system |  |  |
| Moon-L4 (Lander / fuel carrier) |  | Powers system (nuciear) | 2624 | 3405 |
| opusion ssstem |  | Ancliary equipment (25\% of tota) |  | 2832 |
| elecomm | 10 | Total |  | ${ }^{4158}$ |
| Water storage (0.01\%) | 256 | Annual refurbishmert |  | ${ }_{847}$ |
| C880 |  | L-1 Fuel Depot | (kg) | (kg) |
| Structurs | ${ }^{3882}$ | eetrolyzers |  |  |
| Power |  | Hydrogen licuefers | 18 |  |
|  | ${ }_{1801}^{18}$ | Hyyrogen liquefier radiators | 308 | -092 |
| Li-LE0-L1 Venicice fuel carrier) | 1424 | Oxygen licuefers |  |  |
| opusion system | ${ }^{3}$ | Oxyen Ilueferer radiators |  |  |
| Telecomm |  | Water tanks | 316 |  |
| Water storage ( $0.01 \%$ ) C8DH | 200 | Hycrogent tanks |  | 613 2615 2615 |
| c80\% <br> Structures | $5{ }_{50}$ |  | $\stackrel{823}{72}$ | $\begin{array}{r}2616 \\ 265 \\ \hline 25\end{array}$ |
| Power |  | Ancllary ecuipment |  |  |
| L1-LEO Aerobrate | 3214 | Total | 2264 | 678 |
| O-GE0-LEO Vehicle epayload transport) |  | Anvual refurbishment | ${ }_{8} 8$ |  |
| ropusion sys | ${ }^{362}$ | LEOFuel Depot |  |  |
| Teleco |  | Eectrolyzers |  |  |
| ${ }_{\text {cter }}$ | 2032 | Hydorgen icuefiers | ${ }_{389}^{22}$ |  |
| Power |  | Oxyen liqueferis | ${ }_{84}$ |  |
| EO-CEO.-LEO Aerobrake | 513 | Oxyen licueferer radiators | ${ }^{84}$ |  |
| 1-LE0-L1 Vehiciele fluel carier) |  | Water tanks | 180 |  |
| ropusion system |  | Hydrogent tanks | 299 |  |
| (eeeconm |  | Oxygentanks |  |  |
| Stuctur | 3315 | Power system (solar) | ${ }_{310}^{910}$ |  |
| Power |  | Total | 349 |  |
| LEO-L1-LEO Aerobrake | 3504 | Anmual returishment | 170 |  |

## FY02 Cost Model Development

- NAFCOM99: Analogy-based cost model
- Architecture 2 WBS shown on right panel
- Conservative methodology used
- SOCM: Operations cost model
- Estimates system-level operating costs
- Conservative methodology used
- Launch Costs: $\$ 90 \mathrm{k} / \mathrm{kg}$ Moon, $\$ 35 \mathrm{k} / \mathrm{kg}$ GEO, $\$ 10 \mathrm{k} / \mathrm{kg}$ LEO

| SRD Architecture 2 Cost Model (\$M FY02 NAFCOM Estimate) | Mass (kg) | D\&D | STH |  |  |  |  |  | FU | Prod | Total Cost |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: |
| GRAND TOTAL | 37470.2 | 5393.2 | 1018.1 | 1264.5 | 1264.5 | 7675.8 |  |  |  |  |  |
| SYSTEM 1: Lunar Surface Mining \& Procesing Equipment | 13980.7 | 3972.1 | 750.5 | 927.1 | 927.1 | 5649.7 |  |  |  |  |  |
| SYSTEM 2: L1 Depot | 6806.8 | 569.1 | 74.2 | 93.8 | 93.8 | 737.1 |  |  |  |  |  |
| SYSTEM 3: Lunar Lander | 7747.8 | 446.8 | 83.5 | 105.4 | 105.4 | 635.7 |  |  |  |  |  |
| SYSTEM 4: OTV (LEO-GEO-L1) | 8934.8 | 405.2 | 109.8 | 138.2 | 138.2 | 653.2 |  |  |  |  |  |


| SRD Architecture 2 Cost Model (SM FY02 NAFCOM Estimate) | lass (kg) |  | STH | FU | Prod | Total Cost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRAND TOTAL | 37470.2 | 5393.2 | 1018.1 | 1264.5 | 1264.5 | 7675.8 |
| SYSTEM 1: Lunar Surface Mining \& Procesing Equipment | 13980.7 | 3972.1 | 750.5 | 927.1 | 927.1 | 5649.7 |
| HARDWARE TOTAL | 13980.7 | 1861.6 | 750.5 | 577.3 | 577.3 | 3189.5 |
| Regolith Excavator | 274.0 | 19.5 | 17.7 | 13.6 | 13.6 | 50.8 |
| Structure | 68.5 | 8.2 | 5.7 | 4.4 | 4.4 | 18.3 |
| Mobility | 68.5 | 3.9 | 6.4 | 4.9 | 4.9 | 15.3 |
| Excavation | 68.5 | 0.8 | 1.4 | 1.1 | 1.1 | 3.3 |
| Soil Handing | 65.5 | 6.1 | 3.7 | 2.8 | 2.8 | 12.6 |
| CC\&DH | 3.0 | 0.5 | 0.4 | 0.3 | 0.3 | 1.3 |
| Regolith Hauler | 356.0 | 27.7 | 25.5 | 19.6 | 19.6 | 72.8 |
| Structure | 117.7 | 10.0 | 6.7 | 5.2 | 5.2 | 22.0 |
| Mobility | 117.7 | 5.3 | 9.3 | 7.2 | 7.2 | 21.8 |
| Soil Handing | 117.6 | 11.0 | 8.3 | 6.4 | 6.4 | 25.8 |
| CCEDH | 3.0 | 1.3 | 1.1 | 0.9 | 0.9 | 3.3 |
| Thermal Extraction | 2736.9 | 602.3 | 24.1 | 18.5 | 18.5 | 644.8 |
| Water Electrolysis | 736.0 | 90.6 | 38.2 | 29.4 | 29.4 | 158.2 |
| Hydrogen Liquefier | 25.0 | 2.9 | 0.6 | 0.4 | 0.4 | 3.9 |
| Hydrogen Liquefier Radiators | 425.0 | 26.9 | 1.6 | 1.3 | 1.3 | 29.8 |
| Oxygen Liquefier | 92.0 | 5.6 | 1.6 | 1.2 | 1.2 | 8.4 |
| Oxygen Liquefier Radiators | 131.0 | 14.9 | 0.6 | 0.5 | 0.5 | 16.1 |
| Water Tanks | 520.0 | 7.0 | 1.0 | 0.8 | 0.8 | 8.7 |
| Hydrogen Tanks | 469.0 | 6.6 | 0.9 | 0.7 | 0.7 | 8.2 |
| Oxygen Tanks | 1999.0 | 14.6 | 2.2 | 1.7 | 1.7 | 18.6 |
| Power System (Nuclear) | 3420.9 | 565.1 | 442.7 | 340.5 | 340.5 | 1348.3 |
| Maintenanace Facility | 1000.0 | 374.1 | 152.6 | 117.4 | 117.4 | 644.0 |
| Mobility | 200.0 | 78.9 | 10.4 | 8.0 | 8.0 | 97.3 |
| Sensors | 200.0 | 140.2 | 51.7 | 39.8 | 39.8 | 231.6 |
| Manipulators | 200.0 | 7.1 | 13.5 | 10.4 | 10.4 | 31.1 |
| CC8DH | 200.0 | 108.6 | 61.3 | 47.1 | 47.1 | 217.0 |
| Spare Parts | 200.0 | 39.4 | 15.6 | 12.0 | 12.0 | 67.0 |
| Ancillary Equipment | 1796.0 | 103.9 | 41.3 | 31.7 | 31.7 | 176.9 |
| SYSTEM INTEGRATION |  | 2110.5 |  | 349.7 | 349.7 | 2809.9 |
| SYSTEM 2: L1 Depot | 6806.8 | 569.1 | 74.2 | 93.8 | 93.8 | 737.1 |
| HARDWARE TOTAL | 6806.8 | 280.3 | 74.2 | 57.1 | 57.1 | 411.6 |
| Water Electrolysis | 692.0 | 154.4 | 48.7 | 37.4 | 37.4 | 240.5 |
| Hydrogen Liquefier | 63.0 | 4.6 | 1.2 | 0.9 | 0.9 | 6.7 |
| Hydrogen Liquefier Radiators | 1096.0 | 43.2 | 3.5 | 2.7 | 2.7 | 49.4 |
| Oxygen Liquefier | 236.0 | 8.9 | 3.4 | 2.6 | 2.6 | 14.9 |
| Oxygen Liquefier Radiators | 236.0 | 20.1 | 1.0 | 0.8 | 0.8 | 21.9 |
| Water Tanks | 369.0 | 5.8 | 0.8 | 0.6 | 0.6 | 7.2 |
| Hydrogen Tanks | 615.0 | 7.6 | 1.1 | 0.8 | 0.8 | 9.6 |
| Oxygen Tanks | 2624.9 | 17.0 | 2.6 | 2.0 | 2.0 | 21.6 |
| Power System (solar) | 256.0 | 2.7 | 5.3 | 4.1 | 4.1 | 12.2 |
| Ancillary Equipment | 619.0 | 15.9 | 6.6 | 5.1 | 5.1 | 27.6 |
| SYSTEM INTEGRATION |  | 288.8 |  | 36.7 | 36.7 | 362.3 |
| SYSTEM 3: Lunar Lander | 7747.8 | 446.8\| | 83.5 | 105.4 | 105.4 | 635.7 |
| HARDWARE TOTAL | 7747.8 | 208.1 | 83.5 | 64.2 | 64.2 | 355.9 |
| Propulsion System | 2180.0 | 56.4 | 24.9 | 19.2 | 19.2 | 100.5 |
| Water Tanks | 239.0 | 4.5 | 0.6 | 0.5 | 0.5 | 5.7 |
| CC8DH | 13.0 | 1.6 | 1.5 | 1.1 | 1.1 | 4.2 |
| Structure | 3481.9 | 68.8 | 42.4 | 32.6 | 32.6 | 43.8 |
| Power | 15.0 | 7.2 | 0.2 | 0.1 | 0.1 | 7.5 |
| Landing System | 1819.0 | 69.6 | 14.0 | 10.8 | 10.8 | 94.4 |
| SYSTEM INTEGRATION |  | 238.6 |  | 41.2 | 41.2 | 321.0 |
| SYSTEM 4: OTV (LEO-GEO-L1) | $8934.8 \mid$ | 405.2 | 109.8 | 138.2 | 138.2 | 653.2 |
| HARDWARE TOTAL | 8934.8 | 173.2 | 109.8 | 84.5 | 84.5 | 367.5 |
| Propulsion System | 2088.0 | 55.1 | 24.3 | 18.7 | 18.7 | 98.0 |
| CC8DH | 13.0 | 1.6 | 1.5 | 1.1 | 1.1 | 4.2 |
| Structure | 3314.9 | 67.0 | 40.9 | 31.5 | 31.5 | 139.4 |
| Power | 15.0 | 7.2 | 0.2 | 0.1 | 0.1 | 7.5 |
| Aerobrake | 3503.9 | 42.4 | 43.0 | 33.1 | 33.1 | 118.4 |
| SYSTEM INTEGRATION |  | 232.0 |  | 53.7 | 53.7 | 339.5 |

## Cost Buildup \& Production Rates

Annual Cost Buildup (Arch 1c Version 5)



## Economic Model Integration



## Market Breakdown Structure

| Market Breakdown Structure |  | Orbit Utilization (Note:Bold X indicates potential location for fuel or materials demand) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | LEO | MEO | GTO | GEO | Polar | L1 | Moon | Mars | Asteroid |
| 1 | Communications Market (commercial) |  |  |  |  |  |  |  |  |  |
| 1 | Fixed Satellite Service | X |  | X | X |  |  |  |  |  |
| 2 | Direct Broadcast Service | X |  | X | X |  |  |  |  |  |
| 2 | Space Manufacturing (potential) |  |  |  |  |  |  |  |  |  |
| 1 | Space Manufacturing | X |  |  |  |  |  |  |  |  |
| 2 | Space Processing | X |  |  |  |  |  |  |  |  |
| 3 | Government Missions |  |  |  |  |  |  |  |  |  |
| 1 | Existing Government Missions |  |  |  |  |  |  |  |  |  |
| 1 | NASA Missions (Excluding Station) | X | X | X | X | X | X | X | X | $X$ |
| 2 | DOD Missions | X | X | X | X | X |  |  |  | X |
| 2 | Increased Space Station Missions |  |  |  |  |  |  |  |  |  |
| 1 | Station Deployment | X | X |  |  |  |  |  |  |  |
| 2 | Station Resupply | X | X |  |  |  |  |  |  |  |
| 3 | Station Reboost | X | X |  |  |  |  |  |  |  |
| 3 | Human Planetary Exploration |  |  |  |  |  |  |  |  |  |
| 1 | Lunar Base Program | X |  | X |  |  |  | X |  |  |
| 2 | Mars Design Reference Missions | X |  | X |  |  | X |  | X |  |
| 3 | Asteroid Exploration | X |  | X |  |  | X |  |  | X |
| 4 | Asteroid Detection/Negation | X |  | X |  |  | X |  |  | X |
| 5 | Technology Development Testbed | X |  | X | X |  |  |  |  |  |
| 4 | Transportation |  |  |  |  |  |  |  |  |  |
| 1 | Space Servicing and Transfer | X | X | X | X |  | X |  |  |  |
| 2 | Hazardous Waste Disposal | X |  | X |  |  | X | X |  |  |
| 3 | Space Tourism | X |  | X |  |  | X | X | X |  |
| 5 | New Missions |  |  |  |  |  |  |  |  |  |
| 1 | Space Debris Management | X | X | X | X | X | X |  |  |  |
| 2 | Multiuse LEO Business Park | X |  |  |  |  |  |  |  |  |
| 3 | Space Settlements | X |  |  | X |  | X | X | X | X |
| 6 | Space Utilities |  |  |  |  |  |  |  |  |  |
| 1 | GEO Solar Power Satellites | X |  | X | X |  |  |  |  |  |
| 2 | Lunar Based Power Station | X |  | X |  |  | X | X |  |  |
| 3 | Space to Space Power Beaming | X | X |  | X | X | X |  |  |  |

## MBS Timeframe \& Description

OLORA


## Revenue Model

- Baseline Market Model
- Commercial GEO payload delivery (Note: this is an existing market)
- Modeled quantity $=150$ tons/yr of GEO Satellite delivery mass 2010-2016 (Based on FAA/OCST 1999 and 2002 forecasts)
- Market capture function starts at $10 \%$ in 2010 and ends at $100 \%$ in 2016
- Modeled price $=\$ 20,000 /$ kilogram of Satellite delivered to GEO
- Other near-term cryogenic fuel / $\mathrm{H}_{2} \mathrm{O}$ markets
- Not included in current version of model
- Satellite servicing (Orbital Express bus)
- ISS / Commercial business park (fuel + consumables)
- DOD Missions (Orbital Express bus)
- Orbital debris management
- Human exploration missions (fuel + consumables)
- Space materials processing/manufacturing (fuel, metals, ceramics, etc.)
- Asteroid detection/negation
- Solar powered satellites


## FY02 Feasibility Modeling

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Feasibility Process Summary:
Version $0=$ Baseline (most conservative)
Versions 1-3: Relax assumptions...
Version 4 shows a positive rate of return for private investment (6\%)
Version 4 Assumes:
Zero non-recurring costs (DDT\&E)
$30 \%$ Production cost reduction
$2 \%$ Ice concentration
$2 x$ Demand level (i.e., $300 \mathrm{~T} / \mathrm{yr}$ )

| Version | Summary | Description |
| :--- | :--- | :--- |
| 1.1 c .0 <br> 1.2 .0 | Baseline | Baseline Version -all assumptions the same as previously except for <br> demand and architecture changes |
| 1.1 cc .1 <br> 1.2 .1 | No Non-Rec. Investments | Assumes the public sector pays for the Non-Recurring Investments <br> (design, development and first unit cost) |
| $1.1 c .2$ <br> 1.2 .2 | No Non-Rec. Investments, 30\% <br> Production Cost Reduction | Assumes the above, and Reduces the First unit production cost of all <br> elements by 30\% |
| 1.1 c .3 <br> 1.2 .3 | No Non-Rec. Investments, 30\% <br> Production Cost, 2x Lunar Water <br> Concentration Reduction | Assumes all the above, and a Concentration of Water in Lunar <br> Regolith twice higher than the current best estimate. |
| $1.1 c .4$ <br> 1.2 .4 | No Dev. Cost, 30\% Production Cost <br> Reduction, 2x More Water on Moon, 2x <br> Demand | Same as above, and Double the Demand |



## FY02 Commercial Model Results

CSP Financial Summary (Architecture 2, Version 4)

| INCOME STATEMENT |  | 2007 |  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | mulative |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | \$ | 0 | \$ | \$ 0 | \$ | 0 | \$ | 600 | \$ | 1,200 | \$ | 1,800 | \$ | 2,400 | \$ | 3,600 | \$ | 4,800 | \$ | 6,000 | \$ | 20,401 |
| Gross Profit | \$ | 0 | \$ | \$ 0 | \$ | 0 | \$ | 539 | \$ | 1,078 | \$ | 1,617 | - | 2,155 | \$ | 3,233 | \$ | 4,311 | \$ | 5,388 | \$ | 18,321 |
| EBITDA | \$ | (4) | \$ | \$ (9) | \$ | (10) | \$ | 527 | \$ | 1,065 | \$ | 1,604 | \$ | 2,142 | \$ | 3,219 | \$ | 4,296 | \$ | 5,373 | \$ | 18,205 |
| EBIT | \$ | (4) | \$ | \$ (9) | \$ | (10) | \$ | 373 | \$ | 610 | \$ | 910 | \$ | 1,257 | \$ | 1,970 | \$ | 2,195 | \$ | 3,272 | \$ | 10,565 |
| Net Income | \$ | (4) | \$ | \$ (9) | \$ | (10) | \$ | 184 | \$ | 225 | \$ | 337 | S | 510 | \$ | 924 | \$ | 1,058 | \$ | 1,708 | \$ | 4,924 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CASH FLOW |  | 2007 |  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | mulative |
| Net Cash From Operations | \$ | 5 (4) |  | \$ (9) | \$ | (10) | \$ | 338 | \$ | 680 | \$ | 1,031 | \$ | 1,395 | \$ | 2,173 | \$ | 3,159 | \$ | 3,809 | \$ | 12,563 |
| Net Changes in Working Capital | \$ | 0 | \$ | \$ 0 | \$ | 0 | \$ | (45) | \$ | (45) | \$ | (45) | - | (45) | \$ | (90) | \$ | (90) | \$ | (90) |  | (448) |
| CAPEXINRE | \$ | 0 | \$ | \$ 0 | \$ | 1,548 | \$ | 3,018 | \$ | 3,013 | \$ | 2,384 | \$ | 1,910 | \$ | 3,649 | \$ | 4,105 | \$ | 4,410 | \$ | 24,039 |
| Taxes |  | - - | \$ | \$ | \$ | - | \$ | 107 | \$ | 150 | \$ | 225 | \$ | 340 | \$ | 616 | \$ | 706 | \$ | 1,138 | \$ | 3,282 |
| Annual Cash (Shortfall) Surplus |  | (4) | \$ | \$ (8) | \$ | $(1,557)$ | \$ | (2,725) | \$ | $(2,378)$ | \$ | $(1,399)$ | S | (560) | \$ | $(2,928)$ | \$ | $(2,224)$ | \$ | $(1,391)$ | \$ | (15,174) |
| Equity Financing |  | 104 |  | \$ 8 | \$ | 1,557 | \$ | 1,363 | \$ | 1,189 | \$ | 699 | \$ | 280 | \$ | 1,464 | \$ | 1,112 | \$ | 695 | \$ | 8,472 |
| Debt Financing |  | - - | \$ | \$ | \$ | - | S | 1,363 | S | 1,189 | \$ | 699 | \$ | 280 | \$ | 1,464 | \$ | 1,112 | \$ | 695 | \$ | 6,802 |
| Principal and Interest Payments | \$ | - | \$ | \$ | \$ | - | \$ | 82 | \$ | 235 | \$ | 348 | \$ | 407 | - | 1,792 | \$ | 1,620 | \$ | 1,126 | \$ | 5,610 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| BALANCE SHEET |  | 2007 |  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  |  |
| Total Assets |  | 100 | \$ | \$ 100 | \$ | 1,648 | \$ | 4,562 | \$ | 7,170 | \$ | 8,911 | \$ | 9,987 | \$ | 12,486 | \$ | 14,590 | \$ | 16,999 |  |  |
| Short and Long Term Liabilities |  | 0 | \$ | \$ | \$ | 1 | \$ | 1,369 | \$ | 2,563 | \$ | 3,267 | \$ | 3,552 | \$ | 3,664 | 5 | 3,597 | 5 | 3,603 |  |  |
| Shareholder Equity |  | 104 | \$ | \$ 112 | \$ | 1,670 | \$ | 3,032 | \$ | 4,221 | \$ | 4,921 | \$ | 5,200 | \$ | 6,665 | \$ | 7,777 | - | 8,472 |  |  |
| Retained Earnings | \$ | (4) | \$ | \$ (13) | \$ | (23) | \$ | 161 | \$ | 386 | \$ | 724 | \$ | 1,234 | \$ | 2,158 | \$ | 3,216 | \$ | 4,924 |  |  |

Production and delivery rates for water at Lunar cold trap and L1 (Architecture 2, Version 4)

| Year | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Market Demand [MT] | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 |
| Market Share and Growth | 0\% | 0\% | 0\% | 10\% | 20\% | 30\% | 40\% | 60\% | 80\% | 100\% |
| Actual Demand [MT] | 0 | 0 | 0 | 30 | 60 | 90 | 120 | 180 | 240 | 300 |
| Number of deployed production units | 0 | 0 | 0 | 2 | 4 | 6 | 8 | 12 | 16 | 20 |
| Non-Recurring Investments (Development) [\$M] | \$4,378 | \$2,368 | \$ 550 | \$ |  |  | \$ | \$ | \$ | \$ |
| Recurring CAPital EXpenditures (Production \& Launch) [\$M] | \$ - | \$ - | \$ | \$1,533 | \$3,013 | \$2,384 | \$1,910 | \$3,649 | \$4,105 | \$4,410 |
| Tons Produced - Moon (MT) | 0 | 0 | 0 | 491 | 981 | 1472 | 1963 | 2944 | 3925 | 4907 |
| Tons Delivered - L1 (MT) | 0 | 0 | 0 | 225 | 451 | 676 | 902 | 1353 | 1804 | 2255 |
| Annualized cost/ton - Moon (\$M/t) |  |  |  | \$ 3.12 | \$ 3.07 | \$ 1.62 | \$ 0.97 | \$ 1.24 | \$ 1.05 | \$ 0.90 |
| Annualized cost/ton - L1 (\$M/t) |  |  |  | \$ 6.80 | \$ 6.68 | \$ 3.53 | \$ 2.12 | \$ 2.70 | \$ 2.28 | \$ 1.96 |

## SRD Model Results

OLORAD

- Results provide an Upper Bound on Propellant Unit Costs




## SRD Model Sensitivity to \% Ice

NPV vs. Amount of Water in Regolith


## Case Study

Unit Costs for a Lunar Sample Return Mission ( $\mathbf{\$} / \mathrm{kg}$ )


## Case Study <br> Unit Costs for LSRM assuming refueling ( $\$ / \mathbf{k g}$ )

| Unit Cost / kg | ELV |  | Fuel Depot |  |
| :---: | :---: | :---: | :---: | :---: |
| LEO | $\$$ | 10,000 | $\$$ | 4,890 |
| L1 | $\$$ | 30,000 | $\$$ | 3,030 |
| Moon | $\$$ | 70,000 | $\$$ | 1,390 |

Cost estimates based on 2002 NASA/CSM study of commercial lunar propellant production

Note: Reusable vehicle must refuel 4 times with 5 engine restarts

## 2003 DARPA Study

- "Lunar Manufacturing" fresh start in Spring 2003
- Partnership between CSM and MDA (U.S. - Canada collaboration)
- Refined architectural assumptions including ISRU and transportation system models
- Expanded propellant market models to include DoD payloads


## Executive Summary

- Project Title: Space Transportation Architecture Based On ISRU Supplied Resources Study
- Purpose
- Identify ISRU-based space transportation scenarios and compare them to Earth supplied scenarios to provide architecture trade crossover points for cost, mass, and schedule
- Identify architecture sensitivities and drivers
- Identify key technology needs/drivers to help prioritize ISRU technology development
- Scope
- Develop \& model ISRU production and product transportation and storage architecture options
- Define \& model elements for space transportation architecture options
- Define \& evaluate emplacement and buildup scenarios
- Model \& evaluate architecture option operations, costs, and business/commericial potential
- Perform technology driver and cost analysis sensitivity studies
- Study Summary: Preliminary Findings $\mathcal{E}$ Conclusions
- Development of ISRU and transportation elements still in work (study end date 6/04)
- Earth-Moon L1 point is most optimal position for propellant depot for Earth orbit satellite servicing and satellite delivery tugs from Low Earth Orbit (LEO) to Geostationary Orbit (GEO)
- Commercial potential of combined ISRU propellant/L1 Depot could significantly influence architecture and reduce cost to NASA
- Application to NASA Future Mission Needs
- ISRU and transportation element concepts, models, and databases developed in this study can be applied to future Design Reference Missions (DRMs)
- In-situ production of mission critical consumables (propellants, life support, fuel cell reagents, science gases) provides early mission benefits with minimal infrastructure requirements


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- Study Lead
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- Scott Baird
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- Gerald Sanders
- Colorado School of Mines (CSM)
- Economic modeling
- Architecture development
- Excavating (lunar focus)
- Product integration
- Final Report
- Brad Blair
- Begonia Diaz
- Javier Diaz
- Mike Duke
- Kennedy Space Center (KSC)
- Lunar Processing Plants development
- Mars Processing Plants development
- Chemical processing methodology
- Dale Lueck
- Clyde Parrish
- Florida Institute of Technology
- Assist KSC with processing plant development
- Jonathan Whitlow


## Architecture Elements

- Earth suface-to-LEO transportation
- Existing Capabilities: Shuttle, Delta IV Heavy, Atlas V
- New "Magnum" class heavy lift expendable
- LEO Station
- ISS
- Near-Earth Neighborhood and Earth-Mars Transfer Vehicles
- Hybrid Propulsion Module (HPM)
- Chemical Transfer Module (CTM)
- Nuclear Electric Propulsion (NEP)

- Solar-Electric Rocket
- Crew Transport Vehicle
- Crew Exploration Vehicle (CEV)
- Lagrange Point Stations [E-ML1,2, S-EL1,2, S-ML1,2]
- Earth-Moon Ll will act as a staging point for Mars bo und missions
- Propellant and other consumables supplied from humar surface
- Fuel Depots at Earth-Moon L1, Mars-Sun Ll
- Gateway Station (L1)
- Lumar Suface Base
- Manned habitats and surface excursion ve hicles
- Surface production plants
- Lunar suface-to-Lumar Orbit transportation
- Single Use
- Reusable
- Mars Suface Base
- Manned habitats and surface excursion ve hicles
- Surface production plants
- Mars suface-to-Mars Orbit transportation
- Single Use
- Reusable

- Mission Destinations \& Staging Points

ISRU Supportable Missions


ISRU Supplied Resources Architecture - Resupply Nodes


- Mission Velocity Requirements ( $\Delta \mathrm{V}$ )

| FROM | ES | LEO | GEO <br> HE $O$ | E-ML | S-EL | LS | S-ML | MO | MS |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ES |  | $\mathbf{1 2 , 0 0 0}$ | $\mathbf{1 5 , 0 0 0}$ | - | - | - | - | - | - |
| LEO | $\mathbf{1 1 4}$ |  | $\mathbf{2 , 7 0 0}$ | $\mathbf{4 , 0 4 0}$ | $\mathbf{3 , 1 5 0}$ | $\mathbf{5 , 9 3 0}$ | TBD | $\mathbf{5 , 6 0 0}$ | $\mathbf{4 , 8 0 0}$ |
| GEOHEO | - | $\mathbf{2 , 7 0 0}$ |  | TBD | - | - | - | - | - |
| E-ML | - | $\mathbf{4 , 0 4 0}$ | TBD |  | TBD | $\mathbf{2 , 6 2 0}$ | $\mathbf{7 , 4 5 0}$ | TBD | TBD |
| S-EL | - | TBD | TBD | TBD |  | TBD | TBD | TBD | TBD |
| LS | - | $\mathbf{2 , 7 4 0}$ | - | $\mathbf{2 , 7 0 0}$ | TBD |  | - | - | - |
| S-ML | - | TBD | - | $\mathbf{7 , 4 5 0}$ | TBD | - |  | TBD | $\mathbf{6 , 0 0 0}$ |
| MO | - | $\mathbf{1 , 8 0 0}$ | - | TBD | TBD | $\mathbf{3 , 2 0 0}$ | TBD |  | $\mathbf{8 5 0}$ |
| MS | - | $\mathbf{5 , 8 0 0}$ | - | TBD | TBD | - | TBD | $\mathbf{4 , 0 0 0}$ |  |

## Lunar ISRU Architecture



## Mars ISRU Architecture




- Model Structure
- Architecture
- Parametric sizing
- Demand models
- Cost model
- Feasibility
- Goals of Modeling
- Determine feasible conditions (Go / No Go)
- Insight into critical assumptions
- Insight into systems dynamics (sensitivity)
- Identification of critical risk factors
- Technology sensitivity analysis (investment prioritization)


## Cost Modeling Flowsheet



## A Bold Vision for Space Exploration

- Complete the International Space Station
- Safely fly the Space Shuttle until 2010
- Develop and fly the Crew Exploration Vehicle no later than 2014 (goal of 2012)
- Return to the Moon no later than 2020
- Extend human presence across the solar system and beyond
- Implement a sustained and affordable human and robotic program
- Develop supporting innovative technologies, knowledge, and infrastructures
- Promote international and commercial participation in exploration

"It is time for America to take the next steps.


Today I announce a new plan to explore space and extend a human presence across our solar system. We will begin the effort quickly, using existing programs and personnel. We'Il make steady progress - one mission, one voyage, one landing at a time"

President George W. Bush January 14, 2004

## Cost/Benefit Modeling

- Cost Model includes
- DDT\&E, Production \& Integration costs from NAFCOM
- Operations cost of $\$ 57 \mathrm{M}$ per element per mission
- Launch costs, including options for Saturn V, Delta 4, Atlas 3
- Discounting of out-year costs at 8\%
- Comparison of ISRU to Baseline
- Baseline assumes Apollo-style expendable systems
- Choice of Saturn, Delta, Atlas for cargo missions
- Benefit Model includes
- Rate of return, comparing relative benefit of ISRU model to Baseline


## Cost/Benefit Results for Lunar ISRU RASC:

- Discounted Rate of Return (ROR) vs. Baseline $=49.4 \%$
- ISRU 10-yr mission cost = \$40.1 Billion
- Baseline 10-yr mission cost $=\$ 59.9$ Billion
- Suggested Model Improvements Include
- Add/improve links for sensitivity analysis
- Preliminary technology improvements modeling
- Review \& update launch cost roll-ups


## Lunar ISRU cost crossover point



| 10 Year ISRU Scenario Cost Summary | Date | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Development Cost |  | \$1,927 | \$ 5,935 | \$ 7,472 | \$ 4,593 | \$ 1,370 | \$ 530 | \$ 814 | \$ 641 | \$ 149 | \$ | \$ | \$ | \$ | \$ |
| Production Cost |  | \$ | 5 | \$ | \$ 1,309 | \$ 3,917 | \$ 4,625 | \$ 2,712 | \$ 2,708 | \$ 3,320 | \$ 2,843 | \$ 3,033 | \$ 3,119 | \$ 3,247 | \$ 2,250 |
| Launch Cost |  | \$ | 5 | 5 | \$ 1,281 | \$ 2,722 | \$ 3,807 | \$ 2,510 | \$ 3,294 | \$ 3,623 | \$ 2,720 | \$ 2,697 | \$ 2,770 | \$ 2,168 | \$ 1,193 |
| Operations Cost |  | \$ | 5 |  | \$ 192 | \$ 696 | \$ 1,200 | \$ 1,368 | \$ 1,584 | \$ 1,992 | \$ 2,352 | \$ 2,712 | \$ 3,144 | \$ 3,648 | \$ 3,936 |
| Replacement Cost |  | \$ | 5 |  | \$ 120 | \$ 431 | \$ 823 | \$ 1,010 | \$ 1,173 | \$ 1,393 | \$ 1,563 | \$ 1,725 | \$ 1,855 | \$ 1,987 | \$ 2,029 |
| 10-Year Scenario Total Cost per Year |  | \$1,927 | \$ 5,935 | \$ 7,472 | \$ 7,495 | \$ 9,135 | \$10,985 | \$ 8,414 | \$ 9,401 | \$10,477 | \$ 9,478 | \$10,167 | \$10,888 | \$11,051 | \$ 9,408 |
| Discounted Annual Cost (2004=base year) |  | \$ 558 | \$ 1,563 | \$ 1,789 | \$ 1,631 | \$ 1,807 | \$ 1,976 | \$ 1,376 | \$ 1,397 | \$ 1,416 | \$ 1,164 | \$ 1,135 | \$ 1,105 | \$ 1,020 | \$ 789 |
| Undiscounted Total Cost (\$M) | \$ | 122,234 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Present Cost (\$M) | \$ | 18,727 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10-Year Mon-ISRU (all expendable) Baselin |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10-Year Non-ISRU Total Cost per Year |  | \$1,568 | \$ 4,850 | \$ 6,149 | \$ 6,324 | \$ 9,493 | \$16,153 | \$14,394 | \$17,895 | \$20,213 | \$22,525 | \$24,689 | \$27,001 | \$30,530 | \$32,832 |
| Discourted Annual Cost (2004=base year) |  | \$ 454 | \$ 1,277 | \$ 1,472 | \$ 1,376 | \$ 1,878 | \$ 2,905 | \$ 2,354 | \$ 2,660 | \$ 2,731 | \$ 2,767 | \$ 2,757 | \$ 2,741 | \$ 2,818 | \$ 2,755 |
| - Crossover point |  | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Breakeven |  | \$ (359) | §(1,443) | \$(2,766) | \$(3,868) | \$(4,328) | \$(1,846) | \$ 3,149 | \$ 9,593 | \$17,264 | \$26,461 | \$37,001 | \$49,051 | \$61,990 | \$77,430 |
| Undiscourted Total Cost (\$M) |  | 234,616 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Present Cost (\$M) | \$ | 30,946 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rate of Return of ISRU vs. Expendable |  | 39.5\% |  |  |  |  |  |  |  |  |  |  |  |  |  |

## The Current (Expendable) Paradigm

One-way missions with no transportation system reuse

Mars


## ISRU-Enabled Transportation Nodes

## Libration-based Fuel Depots



Libration Fuel Depots enable
Solar System Access


## Conclusions

- ISRU is an up-front Investment that could generate long-term returns, but it depends on developing a sustainable market for lunar-derived products
- Return on investment (ROI) can be quantitatively demonstrated for lunar propellant under certain conditions
- NASA has the ability to help create or enhance those conditions


## Necessary v. Sufficient Conditions

- Is space commercialization a necessary condition for human space exploration?
- Yes. It is a necessary element of a rational cost reduction plan.
- Leveraged capabilities and cost effectiveness could dramatically increase.
- Is space commercialization a sufficient condition for space colonization?
- No. There is still a dependence on NASA to lead the way, reduce risks and build infrastructure that can be later privatized.
- Technologies with space and terrestrial applications are a potential offsetting factor and are currently attracting industry investment.


## Lunar Commercialization Could Enable Budget for Mars



| --- Amounts (Billions)--Limit <br> Current |  |  |
| :---: | :---: | :---: |
| Total $\$ 12,798.14$ \$4,169.71 |  |  |
| Federal Reserve Total | \$7,765.64 | \$1,678.71 |
| Primary Credit Discount | \$110.74 | \$61.31 |
| Secondary Credit | \$0.19 | \$1.00 |
| Primary dealer and others | \$147.00 | \$20.18 |
| ABCP Liquidity | \$152.11 | \$6.85 |
| AIG Credit | \$60.00 | \$43.19 |
| Net Portfolio CP Funding | \$1,800.00 | \$241.31 |
| Maiden Lane (Bear Stearns) | \$29.50 | \$28.82 |
| Maiden Lane II (AIG) | \$22.50 | \$18.54 |
| Maiden Lane III (AIG) | \$30.00 | \$24.04 |
| Term Securities Lending | \$250.00 | \$88.55 |
| Term Auction Facility | \$900.00 | \$468.59 |
| Securities lending overnight | \$10.00 | \$4.41 |
| Term Asset-Backed Loan Facility | \$900.00 | \$4.71 |
| Currency Swaps/Other Assets | \$606.00 | \$377.87 |
| MMIFF | \$540.00 | \$0.00 |
| GSE Debt Purchases | \$600.00 | \$50.39 |
| GSE Mortgage-Backed Securities | \$1,000.00 | \$236.16 |
| Citigroup Bailout Fed Portion | \$220.40 | \$0.00 |
| Bank of America Bailout | \$87.20 | \$0.00 |
| Commitment to Buy Treasuries | \$300.00 | \$7.50 |
| FDIC Total | \$2,038.50 | \$357.50 |
| Public-Private Investment* | \$500.00 | 0.00 |
| FDIC Liquidity Guarantees | \$1,400.00 | \$316.50 |
| GE | \$126.00 | \$41.00 |
| Citigroup Bailout FDIC | \$10.00 | \$0.00 |
| Bank of America Bailout FDIC | \$2.50 | \$0.00 |
| Treasury Total | \$2,694.00 | \$1,833.50 |
| TARP | \$700.00 | \$599.50 |
| Tax Break for Banks | \$29.00 | \$29.00 |
| Stimulus Package (Bush) | \$168.00 | \$168.00 |
| Stimulus II (Obama) | \$787.00 | \$787.00 |
| Treasury Exchange Stabilization | \$50.00 | \$50.00 |
| Student Loan Purchases | \$60.00 | \$0.00 |
| Support for Fannie/Freddie | \$400.00 | \$200.00 |
| Line of Credit for FDIC* | \$500.00 | \$0.00 |
| HUD Total | \$300.00 | \$300.00 |
| Hope for Homeowners FHA | \$300.00 | \$300.00 |

he FDIC's commitment to guarantee lending under the
Legacy Loan Program and the Legacy Asset Program includes a $\$ 500$ billion line of credit from the U.S. Treasury.

## Recommendations for NASA

- Continue development of ISRU technology
- Conduct focused research and modeling related to In-Space Markets for ISRU products
- Support and nurture small-scale robotic ISRU demonstration missions (commercial and international partnerships)
- Nurture entrepreneurial enterprise through prizes, competitions and outsourcing

